Department of Educational Leadership and Policy Studies

The Department of Educational Leadership and Policy Studies offers the Master of Education in Educational Leadership and Policy Studies, the Doctor of Education in Educational Leadership and the Graduate Certificate in Higher Education Administration.

- M.Ed. in Educational Leadership and Policy Studies (p. 1)
- Ed.D. in Educational Leadership (p. 2)

Master of Education Degree in Educational Leadership and Policy Studies

Students seeking to apply for administrative careers in public or private schools, school systems, and higher education institutions have two options for the Master of Education (M.Ed.) degree: (a) a concentration in educational leadership for K–12 school administrators and (b) a concentration in higher education administration for post-secondary administrators. The unique problems, processes, and expertise associated with effective personnel, instruction, and instructional leadership decisions are explored, developed, and tested in simulations with an emphasis on applied research and human relations methodologies. The 36-semester-credit-hour degree program with an educational leadership concentration for K–12 is also designed to meet principalship certification requirements. In addition, a superintendency/central office program of 15 semester credit hours is available for practicing K–12 school administrators. Successful completion of the program and passing the Texas Examinations of Educator Standards (TExES) can result in a recommendation to the State of Texas for principalship or superintendency certification.

Program Admission Requirements

The M.Ed. in Educational Leadership and Policy Studies is for students aspiring to be school administrators in K–16 schools and other educational settings. Admissions are based on the following criteria:

1. Applicants must hold a baccalaureate degree from a regionally accredited college or university in the United States or have proof of equivalent training at a foreign institution.

2. Evidence of relevant work experiences must be provided as documented by the submission of a résumé. For the educational leadership concentration, applicants must be engaged in leadership activities outside the classroom. Higher education administration concentration applicants must have at least one year of experience in student affairs or a related field.

3. For those students applying for the higher education administration concentration: a statement of purpose of one to two pages is required that provides (1) the applicant’s reasons for pursuing a master’s degree with a concentration in higher education administration, (2) a biographical sketch of the applicant’s experiences relevant to higher education administration, and (3) career plans after obtaining a master’s degree with a concentration in higher education administration.

4. Acceptance to the M.Ed. program is contingent on having a grade point average (GPA) of at least 3.0 (on a 4.0 scale) in the last 60 semester credit hours of coursework for the baccalaureate degree, as well as in all graduate-level work taken.

5. Applicants who lack appropriate academic background (e.g., Texas teaching certification) may be admitted conditionally, and specific coursework will be required to address their deficiency.

6. International students must have a minimum score of 79 on the TOEFL Internet-based test, 550 on the TOEFL paper-based test, or 6.5 on the IELTS.

Degree Requirements

Educational Leadership Concentration

<table>
<thead>
<tr>
<th>A. Core Courses</th>
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<tbody>
<tr>
<td>EDL 5303</td>
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<tr>
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<td>EDU 6223</td>
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B. Support Work | 27 |
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<tr>
<td>C&amp;I 5003</td>
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<td>Supervision: Teaching-Learning Process</td>
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<td>Supervision: Tools and Techniques</td>
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<td>EDL 6943</td>
<td>Practicum in Educational Administration</td>
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C. Comprehensive Examination

A comprehensive examination is required as described separately in this catalog (see Chapter 4, Master's Degree Regulations).

Total Credit Hours | 36 |

Higher Education Administration Concentration

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<td>HSA 5023</td>
<td>Foundation and Function of College Student Personnel</td>
</tr>
<tr>
<td>HSA 5103</td>
<td>College Student Development</td>
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<td>The Community College</td>
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<td>HSA 6943</td>
<td>Internship in Higher Education</td>
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</tbody>
</table>

C. Comprehensive Examination
A comprehensive examination is required as described separately in this catalog (see Chapter 4, Master’s Degree Regulations).

Total Credit Hours 36

Doctor of Education Degree in Educational Leadership

The primary objective of the doctoral degree program is to provide advanced academic training in educational leadership, particularly in the area of administrative leadership. Graduates should gain an advanced understanding of theories of education and learning; extensive theoretical background and experiences in emerging paradigms of organizational leadership; high-level research skills for developing, analyzing, and evaluating educational programs; and the knowledge, skills, and understanding to work effectively with English language learners in linguistically diverse educational settings. Students pursue an emphasis in either K–12 leadership or higher education administration.

Program Admission Requirements

Applications are screened by the doctoral program faculty or a representative selection committee thereof. Applicants must apply to either the K–12 leadership or higher education administration emphasis as part of the admissions process. Applicants must meet or, as applicable, submit information related to the following criteria to be considered for admission:

1. a bachelor’s degree from an accredited institution;
2. a master’s degree in education or other appropriate field;
3. a grade point average of 3.5 or better out of a possible 4.0 in a master’s degree program;
4. submission of an official score on the verbal, quantitative, and analytical writing sections of the Graduate Record Examination (GRE);
5. for applicants whose native language is not English, a score of at least 550 on the Test of English as a Foreign Language (TOEFL) paper version or 79 Internet version;
6. a résumé or curriculum vitae including demonstrated experience in a work environment where education is the primary professional emphasis (e.g., teaching, administration, curriculum development in elementary, secondary, postsecondary, governmental, or private industry settings);
7. three letters of recommendation from those who have supervised the applicant in an academic, employment, or community service capacity; letters should comment on the applicant’s intellectual ability, discipline, creativity, sensitivity to others, and cite examples of leadership and scholarly potential; at least one letter should come from a university professor familiar with the applicant’s academic work; and
8. a statement of purpose outlining, at a minimum, (1) the applicant’s reasons for pursuing a doctorate in educational leadership, including but not limited to the social justice purposes the applicant will strive to achieve as an educational leader; (2) a biographical sketch of the applicant’s experiences relevant to the field of education, including but not limited to describing (a) the obstacles the applicant has had to overcome in their educational experiences, (b) how the applicant has worked to improve the education of all students, (c) how the applicant has used criticism constructively to improve the performance of their educational duties, and (d) leadership experiences; (3) career plans, (4) scholarly interests including but not limited to areas of educational leadership about which the applicant would like to learn more; and (5) views on and roles in current and future educational reform efforts, including but not limited to discussing (a) a reform that the applicant believes has improved education significantly and (b) the reform or reforms most needed in educational institutions.

Qualified applicants may be required to interview as part of the admissions process. Interviews are conducted by the Doctoral Program Committee or a subcommittee thereof. As part of the interview process, students may be asked to produce an extemporaneous writing sample. The number of students admitted to this program may be limited.

Degree Requirements

The Ed.D in Educational Leadership is a 60-semester-credit-hour program. Degree candidates must complete 33–36 semester credit hours of core courses:

Core Courses (33-36 semester credit hours):

A. 9 semester credit hours of Culture:

B. 12 semester credit hours of Methodology:

C. 12-15 semester credit hours of Leadership:

D. 9-12 semester credit hours of Area of emphasis and cognate requirements (15-18 semester credit hours):

E. 6 semester credit hours of Cognate support:

Dissertation:

F. A minimum of 9 semester credit hours of Dissertation:

Total Credit Hours 60

Dissertation Requirement

Not later than the completion of the required 51 semester credit hours, students must pass a written and oral qualifying examination. With advisor approval, students may take the qualifying examination after completing all coursework but the cognate support requirements. They
must also take a minimum of 9 semester credit hours of dissertation. The dissertation must meet these objectives:

1. The dissertation format creates strong ties between the University and the selected educational setting. 
2. The dissertation’s research team consists of a doctoral student and faculty member who work in collaboration with an educational institution to focus on a single issue.
3. Dissertation topics are linked to the goal of improving program effectiveness.
4. The dissertation demonstrates the scholarly capabilities of the student working with his or her committee.

In addition, each student must:

1. Pass an oral defense of the doctoral dissertation proposal, conducted by the Dissertation Committee, that addresses the dissertation’s potential for scholarly research as specified by University-wide requirements.
2. Maintain a grade point average of 3.0 or higher (on a 4.0 scale) each semester for the entire doctoral program, as specified by University-wide requirements.
3. Complete an on-campus residency taking at least 6 semester credit hours per semester or summer term for two consecutive long semesters, or two full summer terms and one long semester (consecutively), or three full summers. No transfer students will be admitted to the program; however, up to 8 hours of transfer credit toward the degree may be accepted, provided that the graduate courses were taken at an accredited institution within the past three years and were not part of a program that culminated in the award of a degree.

**Graduate Certificate in Higher Education Administration**

The Graduate Certificate in Higher Education Administration is a 15-semester-credit-hour program available to students who have been admitted as special students and seek the certificate independent of a degree as well as master's degree students who are not matriculating through the M.Ed. in Educational Leadership and Policy Studies (Higher Education Administration concentration).

The Graduate Certificate in Higher Education Administration will provide an opportunity for higher education professionals working or seeking to work in the myriad of higher education institutions in the region to develop their knowledge and skills in higher education administration. With a large and expanding four-year university and community college student population, this certificate program will enhance the professional preparation and development opportunities for current and prospective higher education administrators.

**Certificate Program Requirements**

To meet the curricular requirements for the Graduate Certificate in Higher Education Administration, students must complete 15 semester credit hours to be chosen from the following list of courses:

<table>
<thead>
<tr>
<th>Course Code</th>
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</table>

Total Credit Hours: 15

Students seeking admission to the certificate program who are not enrolled in a graduate degree program will be required to apply to the Graduate School as special graduate students and indicate that they are seeking admission to the Graduate Certificate Program in Higher Education Administration. Because admission to the M.Ed. in Educational Leadership and Policy Studies (Higher Education Administration concentration) requires one year of experience in student affairs or a related field, this requirement will be extended to those seeking admission to the certificate program. All other requirements for admission as a special graduate student described in Chapter 1, Admission, of this catalog are applicable.

All other requirements for certificate programs described in Chapter 3, Certificate Programs, of this catalog apply to this program.

**Educational Leadership (EDL) Courses**

**EDL 5003. Introduction to School Administration. (3-0) 3 Credit Hours.**
Prerequisite: Program admission or consent of instructor. Introduction to the roles, tasks, and problems of positions in educational administration and their relationship to local, state, and federal government agencies.

**EDL 5103. Introduction to School Finance. (3-0) 3 Credit Hours.**
Prerequisite: EDL 5003 or consent of instructor. Introduction and survey of current designs in educational finance of public school districts, review of general concepts, and practices of the appropriate local, state, and federal government agencies.

**EDL 5203. School and Community Relations in Education. (3-0) 3 Credit Hours.**
Prerequisite: EDL 5003 or consent of instructor. Introduction to the strategies and design models for informing local business taxpayers and clientele about educational activities. Study of models for participation and analysis of interaction models.

**EDL 5303. Human Relations in Educational Administration. (3-0) 3 Credit Hours.**
Prerequisite: EDL 5003 or consent of instructor. Analysis and identification of group processes and individual behaviors that tend to enhance democratic interaction in the achievement of educational goals. Consideration of supportive roles requisite to the supervision of professionals in the educative process.

**EDL 5403. The Principalship: Educational Unit and Site Administration. (3-0) 3 Credit Hours.**
Prerequisite: EDL 5003 or consent of instructor. Analysis of the principal’s or comparable position’s role and the requisite interaction with various referent groups. Emphasis is on administration of academic programs. Applicable to all levels of common school.

**EDL 5503. Administration and Function of Special Programs. (3-0) 3 Credit Hours.**
Prerequisite: EDL 5003 or consent of instructor. Identification and analysis of models and designs for the administration, development, supervision, and support programming of special education, guidance, vocational and technical education, and other alternative and support functions in education.
EDL 5603. Applied Research Seminar in Educational Leadership. (3-0) 3 Credit Hours.
Prerequisites: EDL 5003, EDU 5003, and consent of instructor. Introduction to identification, analysis, and design formulation of applied research problems in educational leadership. Practice in conducting searches, elementary analysis, and deriving appropriate conclusions from applied studies. Students are required to complete and articulate an approved applied research design in prescribed form.

EDL 5703. Legal Foundations in Education. (3-0) 3 Credit Hours.
Prerequisite: EDL 5003 or consent of instructor. Survey of current legal basis and practices in the policy administration of education and review of significant court decisions pertaining to educational operations. Emphasis on rights and responsibilities of teachers and students and legislation related to multicultural institutional operations.

EDL 6013. Supervision: Teaching-Learning Process. (3-0) 3 Credit Hours.
Prerequisite: EDL 6023 or consent of instructor. A study of impact strategies in instructional supervision and the development of communication and interpersonal skills needed for working with teachers.

EDL 6023. Supervision: Tools and Techniques. (3-0) 3 Credit Hours.
The analysis and application of models of the teaching and learning process to instructional supervision. The study and application of content, interaction, and climate analysis techniques.

EDL 6503. Superintendent’s Seminar. (3-0) 3 Credit Hours.
Prerequisite: Consent of instructor. A field-based course designed for students preparing for educational leadership at the school district level. Enrollment is required each semester a student desires to fulfill a requirement for Texas school superintendent certification. Students develop an independent field-based study component in four certification areas: personnel administration, educational funds and facilities management, survey of organization and administration theory in education, and organizational systems analysis. Students are required to participate in 100 hours of clinical experience related to the certification area they seek to fulfill. May be taken four times for credit.

EDL 6941. Practicum in Educational Administration. (0-0) 1 Credit Hour.
Prerequisites: C&I 5003, EDL 5003, EDL 5203 or EDL 5303, EDL 5403, EDL 5503, EDL 5703, EDL 6013, EDL 6023, and consent of instructor. Individually supervised field experience with unit-level or institutional-level educational administrators with related applied research activity. Must be taken for both principalship and superintendent certification. May be repeated for a total of 6 semester credit hours.

EDL 6942. Practicum in Educational Administration. (0-0) 2 Credit Hours.
Prerequisites: C&I 5003, EDL 5003, EDL 5203 or EDL 5303, EDL 5403, EDL 5503, EDL 5703, EDL 6013, EDL 6023, and consent of instructor. Individually supervised field experience with unit-level or institutional-level educational administrators with related applied research activity. Must be taken for both principalship and superintendent certification. May be repeated for a total of 6 semester credit hours.

EDL 6943. Practicum in Educational Administration. (0-0) 3 Credit Hours.
Prerequisites: C&I 5003, EDL 5003, EDL 5203 or EDL 5303, EDL 5403, EDL 5503, EDL 5703, EDL 6013, EDL 6023, and consent of instructor. Individually supervised field experience with unit-level or institutional-level educational administrators with related applied research activity. Must be taken for both principalship and superintendent certification. May be repeated for a total of 6 semester credit hours.

EDL 6953. Independent Study. (0-0) 3 Credit Hours.
Prerequisites: Graduate standing and permission in writing (form available) of the instructor and the student’s Graduate Advisor of Record. Independent reading, research, discussion, and/or writing under the direction of a faculty member. For students needing specialized work not normally or not often available as part of the regular course offerings. May be repeated for credit, but not more than 6 hours, regardless of discipline, will apply to the Master’s degree.

EDL 6961. Comprehensive Examination. (0-0) 1 Credit Hour.
Prerequisite: Approval of the appropriate Graduate Program Committee to take the Comprehensive Examination. Independent study course for the purpose of taking the Comprehensive Examination. May be repeated as many times as approved by the Graduate Program Committee. Enrollment is required each term in which the Comprehensive Examination is taken if no other courses are being taken that term. The grade report for the course is either “CR” (satisfactory performance on the Comprehensive Examination) or “NC” (unsatisfactory performance on the Comprehensive Examination).

EDL 6973. Special Problems. (3-0) 3 Credit Hours.
Prerequisite: Consent of instructor. An organized course offering the opportunity for specialized study not normally or not often available as part of the regular course offerings. Special Problems courses may be repeated for credit when topics vary, but not more than 6 hours, regardless of discipline, will apply to the Master’s degree.

EDL 7103. Administration of Urban/Multicultural Institutions. (3-0) 3 Credit Hours.
Provides practicing and potential urban educational leaders with knowledge of contemporary conditions and positive models for effective educational administrative designs, including alternative educational delivery systems.

EDL 7213. Foundations of Higher Education. (3-0) 3 Credit Hours.
Prerequisite: Doctoral standing in higher education administration or consent of instructor. This course examines the historical, social, and political context of American higher education. Central to this course is the history and evolution of contemporary post-secondary institutions and the complex relationship between American higher education and society. The increasingly diverse demographics of the United States and related implications for higher education will be considered.

EDL 7243. Diversity, Equity, and Access in Higher Education. (3-0) 3 Credit Hours.
Prerequisite: Doctoral standing in higher education administration or consent of instructor. This course will examine the individual and institutional factors that facilitate or hinder college access for traditional and nontraditional students. Theories and explanations that account for differences among diverse students in college preparation, enrollment, and persistence will be addressed.

EDL 7273. Examining School Populations, Structures, and Culture. (3-0) 3 Credit Hours.
Prerequisite: EDU 7223 or consent of instructor. Development of an analytical framework for intervening in political and organizational systems to accomplish educational missions and establish a sense of community in school culture.
EDL 7333. Organizations and Systems in Higher Education. (3-0) 3 Credit Hours.
Prerequisite: Doctoral standing in higher education administration or consent of instructor. This course provides an overview of the organizations and systems that comprise the United States higher education system. Students will review historical and current perspectives about the nature and purposes of U.S. higher education, examine the roles that internal and external forces play in shaping institutions and systems, explore how key actors experience their organizational roles, and consider how variations in the system and individual differences can affect life within the academy. The emphasis will be on understanding and appreciating the scope, complexity, and diversity of higher educational systems, institutions, and stakeholders.

EDL 7343. The Politics of Educational Change. (3-0) 3 Credit Hours.
Examination of the political structure and processes through which many of the major issues in education are treated, analysis of the power structure and its influence on educational policymaking, exploration of the evolving roles of state and federal agencies, the courts, private organizations, and interest groups in shaping the policymaking process in education. (Formerly EDL 6333. Credit cannot be earned for both EDL 7343 and EDL 6333).

EDL 7413. Policy and Politics in Higher Education. (3-0) 3 Credit Hours.
Prerequisite: Doctoral standing in higher education administration or consent of instructor. This course explores the concepts of policy and politics in the scholarship of higher education along with the impact of these on the leadership and administration of higher education organizations. Students will examine the influence of national and state policy and politics on institutional and program development in higher education, and how these factors affect postsecondary opportunities for traditional and nontraditional students.

EDL 7423. Theoretical Frameworks in Higher Education. (3-0) 3 Credit Hours.
Prerequisite: Doctoral standing in higher education administration or consent of instructor. This course examines various theories and their application to diverse aspects of higher education. Important paradigms, schools of thought, and general theories within the field of higher education will be emphasized. The influence of the study of race, gender, and class on theory development will also be considered.

EDL 7563. Research in Leadership Laboratory: Change Theory, Innovation, and Application. (3-0) 3 Credit Hours.
Prerequisite: EDU 7133 or consent of instructor. Inquiry into the research of leadership and organizational change processes in field-based settings. Examination of cases involving organizational and leadership change agents.

EDL 7573. Research Theory and Design in Educational Administration. (3-0) 3 Credit Hours.
Prerequisite: EDU 7063 or EDU 7123, or consent of instructor. Research theory and design in preparation for the craft of research proposals. Includes the development of inquiry and procedures in qualitative and quantitative analyses as they relate to the discipline of educational administration.

EDL 7773. Independent Study. (0-0) 3 Credit Hours.
Prerequisites: Doctoral standing and permission in writing (form available) of the instructor and student’s Graduate Advisor of Record. Independent reading, research, discussion, and/or writing under the direction of a faculty member. For students needing specialized work as part of the regular course offerings. May be repeated for credit, but not more than 6 hours will apply to the Doctoral degree.

EDL 7783. Special Problems. (3-0) 3 Credit Hours.
Prerequisites: Doctoral standing and consent of instructor. An organized course offering the opportunity for specialized study not normally or not often part of the regular course offerings. Special Problems courses may be repeated for credit when topics vary, but not more than 6 hours will apply to the Doctoral degree.

EDL 7893. Doctoral Research. (0-0) 3 Credit Hours.
Prerequisite: Admission to candidacy for the Doctoral degree. May be repeated for credit, but not more than 6 hours may be applied to the Doctoral degree.

Education (EDU) Courses

EDU 5003. Research Methods. (3-0) 3 Credit Hours.
Prerequisite: Admission to graduate program or consent of instructor. Basic concepts of research design, strategies of experimental, historical, and descriptive research, and basic statistical procedures are introduced. Participants use these concepts to read, interpret, and evaluate educational and counseling research and to plan such research.

EDU 5103. Advanced Foundations of Education. (3-0) 3 Credit Hours.
Analysis of contemporary issues in the foundations of American education. Topics discussed include the structure of U.S. schooling and the historical, sociopolitical, philosophical, cultural, and ethical aspects of education. (Formerly titled “Contemporary Educational Philosophy”).

EDU 6223. Education in a Culturally and Linguistically Diverse Society. (3-0) 3 Credit Hours.
The study of cultural and economic issues in education from philosophical, historical, political, and sociological perspectives. These issues will be related to educational leadership and equity in education.

EDU 6961. Comprehensive Examination. (0-0) 1 Credit Hour.
Prerequisite: Approval of the appropriate Graduate Program Committee to take the Comprehensive Examination. Independent study course for the purpose of taking the Comprehensive Examination. May be repeated as many times as approved by the Graduate Program Committee. Enrollment is required each term in which the Comprehensive Examination is taken if no other courses are being taken that term. The grade report for the course is either “CR” (satisfactory performance on the Comprehensive Examination) or “NC” (unsatisfactory performance on the Comprehensive Examination).

EDU 6973. Special Problems. (3-0) 3 Credit Hours.
Prerequisite: Consent of instructor. An organized course offering the opportunity for specialized study not normally or not often available as part of the regular course offerings. Special Problems courses may be repeated for credit when the topics vary, but not more than 6 hours, regardless of discipline, will apply to the Master’s degree.

EDU 6983. Master’s Thesis. (0-0) 3 Credit Hours.
Prerequisites: Permission of the Graduate Advisor of Record and thesis director. Thesis research and preparation. May be repeated for credit, but not more than 6 hours will apply to the Master’s degree. Credit will be awarded upon completion of the thesis. Enrollment is required each term in which the thesis is in progress.

EDU 7003. Survey of Research Methods. (3-0) 3 Credit Hours.
Prerequisite: Consent of instructor. A survey of research methodology including fundamental concepts employed in quantitative and qualitative research in education; may include computer applications for research.
EDU 7043. Educational Research Statistics: Descriptive and Comparative. (3-0) 3 Credit Hours.
Prerequisite: Consent of instructor. Review of descriptive statistics, study of comparative statistics including t-tests and ANOVA, reporting and plotting functions, and Chi-square applications. (Formerly EDU 7113. Credit cannot be earned for both EDU 7043 and EDU 7113.).

EDU 7063. Inferential Statistics. (3-0) 3 Credit Hours.
Prerequisite: EDU 7043 or equivalent. The logic of inference in research with special emphasis on statistical techniques and the appropriate types of inference related to each. Computer programs will be used to analyze simulated data. (Formerly EDU 7053. Credit cannot be earned for both EDU 7063 and EDU 7053.).

EDU 7103. Qualitative Research Traditions. (3-0) 3 Credit Hours.
Prerequisite: Consent of instructor. Covers major qualitative research paradigms and traditions. Includes the study of qualitative research designs with comprehensive exercises for the student in stating the research problem, reviewing the relevant research literature, specifying appropriate methods and procedures, and identifying analytic procedures. Students are required to produce an original qualitative research design as a major component of the course.

EDU 7123. Advanced Qualitative Data Analysis. (3-0) 3 Credit Hours.
Prerequisite: EDU 7103 or equivalent. Advanced study of qualitative research methods in a laboratory mode that emphasizes the applied and computing aspects of qualitative research design, data analysis, and presentation of findings. The goal is to enable students to use computers effectively in the analysis of qualitative (text) data, and to enhance their understanding of interpretive research methods and designs. Lectures, demonstrations, discussions, hands-on work with software and data, and readings will be the main class activities. Students will be required to complete a pilot research project.

EDU 7133. The Role of Research in Educational Environments. (3-0) 3 Credit Hours.
Prerequisite: EDU 7043 or EDU 7103. Application of research techniques in school-based settings. Students design research proposals using qualitative and quantitative perspectives and ‘pilot test’ them in an educational environment.

EDU 7213. Educational Reform. (3-0) 3 Credit Hours.
Prerequisite: Consent of instructor. Examination of the historical and philosophical roots of school reform during the last 100 years. The course will focus on different perspectives on analysis and evaluation of school reform efforts for culturally diverse populations.

EDU 7223. Learning in a Culturally and Linguistically Diverse Society. (3-0) 3 Credit Hours.
Prerequisite: Consent of instructor. Examination of cultural and linguistic diversity from a variety of theoretical perspectives. Emphasis on historical, sociological, and sociopolitical principles and their application to teaching, learning and leadership in culturally and linguistically diverse educational settings.

EDU 7403. Education, Cultural Differences, and Acculturation. (3-0) 3 Credit Hours.
Advanced level consideration of the impact of cultural differences upon the education process. Interactions of schooling and social life with the process of acculturation. Study of procedures and techniques for identifying and ameliorating educational problems related to cultural differences.
HSA 6143. Administration of Student Services in Higher Education. (3-0) 3 Credit Hours.
Examines the organization and administration of student services in institutions of higher education. Theories, research, and methods are used to encourage the application of theory to practical experience. Topics will include the administrative environment of student affairs, organizational and management issues of student affairs, essential skills and competencies for student affairs managers, professional standards and principles of good practice, and challenges for the future.

HSA 6203. Contemporary Thought in Higher Education. (3-0) 3 Credit Hours.
A study of current thought as it relates to the management of institutions of higher education.

HSA 6303. Seminar in Governance in Higher Education. (3-0) 3 Credit Hours.
Analysis of current practices and issues in the governance of higher education that affect students, faculty, and administration. Study of the scope and role of colleges and universities.

HSA 6403. Financing Higher Education. (3-0) 3 Credit Hours.
Examination of representative methods of state funding of public colleges and universities; elements of funding formulas; rationales for funding patterns; and policy implications of various funding methods for colleges and universities.

HSA 6503. The Community College. (3-0) 3 Credit Hours.
Examines the history, purpose and societal role of the American community college. Provides an overview of the different functions of the community college and the major issues impacting community college governance and administration. The role of community colleges in P–20 efforts is also discussed.

HSA 6943. Internship in Higher Education. (0-0) 3 Credit Hours.
Individually supervised field experiences in student personnel services, college administration, college teaching, institutional research, development, or other areas of college and university work. May be repeated for a total of 6 semester credit hours.

HSA 6961. Comprehensive Examination. (0-0) 1 Credit Hour.
Prerequisite: Approval of the appropriate Graduate Program Committee to take the Comprehensive Examination. Independent study course for the purpose of taking the Comprehensive Examination. May be repeated as many times as approved by the Graduate Program Committee. Enrollment is required each term in which the Comprehensive Examination is taken if no other courses are being taken that term. The grade report for the course is either “CR” (satisfactory performance on the Comprehensive Examination) or “NC” (unsatisfactory performance on the Comprehensive Examination).

Leadership (LDR) Courses

LDR 7003. Proseminar in Educational Leadership. (3-0) 3 Credit Hours.
This course is intended to acclimate and provide first-year doctoral students with an opportunity to explore the main theories and areas of research in educational leadership. Readings include seminal work in organizational theory, educational administration, and related areas. Students will become familiar with areas of research of doctoral program faculty and will learn prerequisite material to successful doctoral work such as APA writing style, how to conduct literature reviews, and insights into the dissertation process.

LDR 7133. Majority-Minority Settings: Creating a Community of Leaders. (3-0) 3 Credit Hours.
Prerequisite: Consent of instructor. This course focuses on organizational relationships and the tension between power and equality. A model of leadership in which organizational members are given shared visions to accomplish goals is presented.

LDR 7153. Reflective Leadership: The Personal Dimension. (3-0) 3 Credit Hours.
Prerequisite: LDR 7133. An in-depth study of the character and nature of leadership, including an examination of social ethics, educational policy issues, and the link of theory and practice. Students are required to clarify, critique, and develop personal perspectives on the public responsibility of leaders.

LDR 7183. Emerging Paradigms in Leadership. (3-0) 3 Credit Hours.
Prerequisites: LDR 7133 and LDR 7153. An overview of major leadership theories and an exploration of significant shifts in perspectives that affect the exercise of authority and power. A re-examination of traditional views of leadership and an analysis of views emerging from corporate, international, and transcultural perspectives.

LDR 7203. Leadership in Multiple Language Educational Settings. (3-0) 3 Credit Hours.
Advanced study of the educational aspects of language policy with an emphasis on the role of educational leaders in providing equitable and appropriate educational opportunities to students with non-English language proficiency or backgrounds. Major topics include the public policy process, historical and recent aspects of language policy in the United States, and issues and controversies surrounding language policy and education.

LDR 7303. Organizational Theory. (3-0) 3 Credit Hours.
The purpose of this course is to advance student understanding of organizations by exploring a variety of theoretical frameworks and applying these perspectives to aspects of public and private institutions. Each framework draws attention to significant aspects of the organizing process and provides a distinctive means of understanding and managing organizational situations.

LDR 7343. Principles of Ethical Leadership. (3-0) 3 Credit Hours.
Prerequisites: LDR 7133, LDR 7153, and LDR 7183. This course will expose doctoral students to multiple frameworks involved with ethical dilemmas. Using theoretical principles of ethics in the context of democratic values, students will examine and interpret educational policies from an ethical leadership perspective. Analysis of complex policy cases that raise ethical issues will be investigated.

LDR 7413. Sponsored Internship in Educational Leadership. (1-16) 3 Credit Hours.
Prerequisites: LDR 7133, LDR 7153, LDR 7183, LDR 7343, and assessment and screening process administered by UTSA and cooperating sponsors (application available). Individually designed internships in educational leadership in school systems, adult and higher education, human service institutions, government, and private industry. Jointly supervised by University faculty and field administrators from cooperating agencies. May be repeated for credit, but not more than 6 hours may be applied to a degree program.

LDR 7991. Dissertation. (0-0) 1 Credit Hour.
Prerequisites: Admission to candidacy for the Doctoral degree and consent of student’s Graduate Advisor of Record. May be repeated for credit, but not more than 9 hours may be applied toward the Ed.D. degree requirements. Credit will be awarded upon completion of the dissertation.
LDR 7993. Dissertation. (0-0) 3 Credit Hours.
Prerequisites: Admission to candidacy for the Doctoral degree and consent of student’s Graduate Advisor of Record. May be repeated for credit, but not more than 9 hours may be applied toward the Ed.D. degree requirements. Credit will be awarded upon completion of the dissertation.

LDR 7994. Dissertation. (0-0) 4 Credit Hours.
Prerequisites: Admission to candidacy for the Doctoral degree and consent of student’s Graduate Advisor of Record. May be repeated for credit, but not more than 9 hours may be applied toward the Ed.D. degree requirements. Credit will be awarded upon completion of the dissertation.

LDR 7996. Dissertation. (0-0) 6 Credit Hours.
Prerequisites: Admission to candidacy for the Doctoral degree and consent of student’s Graduate Advisor of Record. May be repeated for credit, but not more than 9 hours may be applied toward the Ed.D. degree requirements. Credit will be awarded upon completion of the dissertation.